A stated meeting of the Purdue University Board of Trustees convened on Friday, June 6, 2025, at 10:18 a.m. in Room 326 of Stewart Center on the campus of Purdue University in West Lafayette, Indiana.

Trustees present: Gary Lehman, chairman; Sonny Beck; Kevin Boes; JoAnn Brouillette; Theresa Carter; Vanessa Castagna; Malcolm DeKryger; Michael Klipsch, vice chairman; David Ricks; and Shawn Taylor.

Officers and administrators in attendance were: Mung Chiang, president; Patrick Wolfe, provost; Chris Ruhl, chief financial officer and treasurer; Eva Nodine, vice president, deputy cfo, assistant treasurer, and assistant secretary; Steve Schultz, general counsel; and Cindy Ream, corporate secretary and senior executive assistant to the Board.

I. ROLL CALL

Chairman Lehman called the meeting to order and noted that all trustees were present.

II. APPROVAL OF MINUTES

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to approve the minutes for Executive Sessions convened on April 3, 2025, May 15, 2025; May 29, 2025; Stated Meeting convened on April 4, 2025; and Executive Committee Meeting on April 16, 2025.

III. UNANIMOUS CONSENT AGENDA

The Academic and Student Affairs Committee; Finance Committee; and Physical Facilities Committee convened a public meeting immediately prior to this Stated Meeting. Chairman Lehman read the list of items on which the Committees voted to recommend full Board approval, which includes the unanimous consent agenda along with other routine items, as follows:

- (WL) Approval of Posthumous Degrees: Austin Fisher and John W. Weaver III
- (WL) Ratification of:
 - a. Morris Goldman Chair in Engineering
 - b. Reilly Professor in the Lyles School of Civil and Construction Engineering
 - c. Avrum and Joyce Gray Professor in Entrepreneurship and Innovation
 - d. Reilly Professor of Mechanical Engineering
 - e. Maxine Spencer Nichols Professor in Chemical Engineering
- (WL) Approval of New Degree, B.A. in Cognitive Science
- (PFW) Approval of Purdue Fort Wayne Departmental Changes
- (WL) Approval of Merger: Departments of Computer Graphics Technology and Computer Information Technology to the School of Applied and Creative Computing
- (WL) Approval to Rename the Division of Environmental and Ecological Engineering (EEE) to School of Sustainability Engineering and Environmental Engineering (SEE)
- Approval of FY25-26 Tuition and Fees
- Approval of FY26 Operating Budget

- Ratification of Distributions Supporting Krach Institute for Tech Diplomacy at Purdue
- (WL-IN) Endorsement of Conceptual Campus Master Plan for Indianapolis
- (PNW) Ratification of the Calumet Residence Hall Naming
- (WL) Approval of Amended and Restated Resolution on Security Clearance Matters
 - o this action included an update on the security clearance list of key management personnel with trustee Ricks being added.
- (SW) Approval of Conflict-of-Interest Disclosures
- (SW) Approval of Exceptions to Nepotism Policy

Chairman Lehman asked if any of the Board members wished to have an item removed from the consent agenda for further discussion.

Hearing no such request, and upon proper motion duly made and seconded, the Board of Trustees voted to approve the unanimous consent agenda. Supporting materials were filed with the minutes.

IV. PRESIDENT'S REPORT

Sponsored Research Awards Recognition

President Chiang recognized individually those who received Sponsored Research Awards from January 2025 through May 2025. Supporting materials were filed with the minutes.

Faculty Presentation - Dr. Yuehwern Yih, Edwardson School of Industrial Engineering

President Chiang introduced Dr. Yuehwern Yih, Tompkins Professor of Industrial Engineering. Dr. Yih is the Director of the Smart Systems and Operations Laboratory and shared a presentation about Engineering System Change, Human and Technologies/Innovations/Policies. A copy of her presentation was filed with the minutes.

Resolution of Appreciation for Friends of Purdue University

President Chiang submitted the Resolution of Appreciation for the Board's approval.

President Chiang profiled the gifts of \$1,000,000.00 or more which the university had received since the Board's stated Meeting on April 4, 2025. The donors of these gifts were recognized in the following Resolution of Appreciation:

WHEREAS, the following friends of Purdue University have generously contributed \$1,000,000 or more to move Purdue to greater excellence and preeminence; and

WHEREAS, the University wishes to acknowledge the significance of these gifts to new directions, advancements, and momentum in Purdue's history, progress, and future;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

1. That the University and the Trustees are grateful to these individuals for their leadership and support of Purdue University; and

2. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of the University.

FRIENDS: Dr. Phil and Joan Low, to support the Purdue Institute for Drug Discovery; Greg and Amy Baker, to support the College of Pharmacy; Sam and Marsha Allen, to support the Mitch Daniels School of Business; Jaquish & Kenninger Foundation, to support the Purdue Military Research Institute; Lennar Foundation, to support the Purdue Polytechnic Institute; Bill & Melinda Gates Foundation, to support the College of Agriculture; Ricks Family Foundation, to support the College of Agriculture; Chaney Family Foundation, to support the Mitch Daniels School of Business; Kenneth Neavel, to support the College of Science; William and Sherry Young, to support the Davidson School of Chemical Engineering; Rick Ralston, to support the College of Engineering.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to approve the resolution. Supporting materials and a formal copy of the resolution were filed with the minutes.

President Chiang respectfully requested to name the Construction Management Technology Construction Lab the Lennar Foundation Construction Lab, it was noted that the donor is Lennar Foundation. He then requested approval to name the Open Collaboration area in the Mitch Daniels School of Business the Chaney Family Collaboration Hub. Donor was noted to be Chaney Family Foundation.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to approve the naming's of the Lennar Foundation Construction Lab and the Chaney Family Collaboration Hub.

President Chiang introduced Julie Dussliere, CEO of the Purdue for Life Foundation, and internal campaign chair Tim House, who shared updates on Purdue's third major fundraising effort, Victories and Heroes, launched in February 2025. Building on past campaigns under Presidents Jischke and Daniels, this new initiative aims to unite the Purdue community through shared purpose and impact.

House explained that the theme, drawn from the Purdue fight song, reflects the university's values and the personal journeys of students, alumni, and donors—across academics, athletics, ROTC, and research. President Chiang envisioned the campaign as more than fundraising—a call to rally and energize the Purdue family.

Dussliere noted the campaign focuses on key initiatives—Purdue in Indianapolis, the Daniels School of Business, Purdue Computes, and One Health—as well as academic, athletic, and research priorities. She highlighted the recent Purdue Day of Giving, which raised over \$100 million and set a national record for most individual gifts in 24 hours. The campaign will formally launch this fall during Homecoming weekend with major events, including a celebration at Mackey Arena.

Next, President Chiang shared progress on One Health, one year after its designation as a strategic pillar. He highlighted advancements in infrastructure, academics, and national impact—including plans for a Life Science and Chemistry+ building and the development of

the One Health Innovation District in Indianapolis, in partnership with Elanco. New academic programs have launched, such as degrees in biomolecular design, a BS/MS in advanced chemistry, and a professional master's in pharmaceutical engineering, alongside ongoing faculty recruitment. He emphasized Purdue's leadership in pharmaceutical onshoring, helping establish the 65-mile "Heartland Corridor" of innovation with Eli Lilly.

Provost Wolfe; Karen Plaut, executive vice president for research; Chris Ruhl, chief financial officer and treasurer; and Dimitri Peroulis, senior vice president for partnerships and online, presented Purdue's comprehensive AI@Purdue strategy, highlighting its integrated approach across learning, online education, and research.

A copy of President Chiang's presentation was filed with the minutes.

V. University Staff

Provost Wolfe respectfully requested approval to name Dr. Eugene Spafford the Distinguished Professor of Computer Science. He shared that Dr. Spafford is widely regarded as "Mr. Cybersecurity." Dr. Spafford joined Purdue's faculty in 1987 and has uniquely been named a Fellow of multiple top organizations in computing and security. More notably, he has advised high-level bodies including the U.S. President, FBI, Air Force Chief Scientist, and NSA Director. He has been instrumental in building and advancing Purdue's national reputation in cybersecurity, and we are deeply grateful for his lasting contributions.

Upon proper motion duly made and seconded, the Board of trustees voted unanimously to approve Dr. Spafford's appointment as the Distinguished Professor of Computer Science. Supporting materials were filed with the minutes.

Dr. Spafford thanked the Board for the honor and the support and the resources over the years. He thanked his wife for her support and for sacrificing her own career and following him to Indiana.

Next, President Chiang requested ratification of Dan DeLaurentis as Executive Vice President for Research.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to approve the Dan DeLaurentis as Executive Vice President for research at Purdue.

VI. RECOGNITION/APPRECIATION

Chairman Lehman presented a **Resolution of Appreciation for Karen Plaut**, praising her transformative impact on Purdue. He highlighted her warm, respectful, and candid leadership style, noting how her insights—always constructive—have shaped real innovation across the university. He emphasized that while the resolution honors her many achievements, it cannot fully capture her legacy. He thanked her for her service and wished her the very best in her next chapter.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to ratify the Resolution of Appreciation for Karen Plaut. A copy of the Resolution was filed with the minutes.

WHEREAS, Karen Plaut made outstanding and multifaceted contributions to Purdue University in the College of Agriculture and as executive vice president for research; and

WHEREAS, Karen came to Purdue in 2010 as associate dean for research for the College of Agriculture, was named senior associate dean of research and faculty affairs in 2013, became the Glenn W. Sample Dean of Agriculture in 2018, and was named executive vice president for research in 2023; and

WHEREAS, with a focus on digital agriculture and data science, the College of Agriculture ranking rose to No. 4 in the United States and No. 8 in the world; and

WHEREAS, under Karen's leadership, the Purdue Moves and Next Moves investments in the Institute for Plant Sciences positioned the university as a global leader in developing and delivering innovation, technology and human capacity in plant phenomics, digital forestry and consumer behavior; and

WHEREAS, Karen pioneered Purdue's efforts in the Institute for Physical AI, the Purdue Applied Research Institute and One Health; and

WHEREAS, Karen created partnerships with national labs, the Department of Defense, and the Indianapolis ecosystem and industry leaders in the private sector; and

WHEREAS, Karen launched dozens of impactful efforts to support research by faculty, staff, graduate and PhD students; and

WHEREAS, Karen activated both new software and AI tools and hardware infrastructure for nearly every department and every research institute and center on campus; and

WHEREAS, Karen's leadership yielded record-level funding throughout the sponsored research pipeline as she helped enhance the very culture of research excellence at scale for Purdue; and

WHEREAS, Karen fostered an environment for research and collaboration by helping to build interdisciplinary relationships between researchers for broader impact; and

WHEREAS, Karen's successes also were evident in the continued growth of Purdue's research portfolio, which surpassed \$3 billion in fiscal year 2024; and

WHEREAS, Karen developed or relaunched programs aimed at providing internal funding to seed research, increased support for large multidisciplinary grants, streamlined processes and incentivized faculty success; and

WHEREAS, with a selfless, diligent and inspiring approach in leading a complex college and offices within our university, Karen established a lasting imprint, positioning her teams to develop and perform at high degrees of excellence; and

WHEREAS, as a researcher at heart, Karen has approximately 100 publications focused on mammary gland biology and received funding from the U.S. Department of Agriculture, National Institutes of Health, National Science Foundation and NASA; and

WHEREAS, Karen completed her postdoctoral studies at the National Cancer Institute at NIH and worked with NASA as lead scientist for the International Space Station Biological Research Project;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

- 1. That the Trustees recognize the positive impact of Karen Plaut's tenure as associate dean for research for the College of Agriculture, senior associate dean of research and faculty affairs, the Glenn W. Sample Dean of Agriculture and executive vice president for research; and
- 2. That enormous gratitude and appreciation are expressed to Karen for her loyalty and service to Purdue University; and
- 3. That Karen is to be congratulated and thanked for her tremendous contributions to our University; and
- 4. That her achievements are part of the great, permanent history of Purdue and will never be forgotten; and
- 5. That this resolution be spread upon the minutes of the Trustees as part of the permanent record of the University for all to witness.

Dr. Plaut stated it was about the people you know. She noted looking back at what happened during her time at Purdue, it was clear that the people made all the difference. It was the people in the college, across the university, all of you, who allowed Purdue to move forward and truly make giant leaps. She stated it was an incredibly rewarding experience and she was fortunate to be on the front end of many of those efforts to help advance the university. It was the collective work of faculty, staff, students, trustees, everyone, united around a common goal that made Purdue such a special place. She thanked everyone for the difference they made in this university, and in her life personally.

Chairman Lehman requested approval of a **Resolution of Appreciation for Kevin Boes**, marking the end of his term as student trustee. He praised Kevin's thoughtfulness, discipline, and quiet leadership, sharing that while Kevin spoke rarely, his words carried weight. Achieving a 4.0 GPA, a goal set as a freshman, reflected his drive and excellence. Trustees commended his contributions, with one noting he truly earned the title of "rocket scientist" and lauded his decision to stay in Indiana. Kevin's presence was a powerful reminder of the Board's mission, supporting students like him. He leaves a lasting, positive impact.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to ratify the Resolution of Appreciation for Kevin Boes. A copy of the Resolution was filed with the minutes.

WHEREAS, Kevin Boes was appointed to the Purdue University Board of Trustees by Indiana Governor Eric Holcomb in June 2023 to serve a two-year term as the 25th student trustee; and

WHEREAS, Kevin served as the voice of the Purdue student body as a voting member of the Board, serving on the Academic and Student Affairs Committee and the Physical Facilities Committee; and

WHEREAS, the Board observed Kevin to possess the hardworking, get-the-job-done attitude of Boilermakers — combined with humility, knowledge and leadership abilities — while aspiring to understand the diverse range of student perspectives on campus and ensuring all voices of Purdue were represented in board discussions; and

WHEREAS, Kevin and his fellow Board members worked to advance the mission of the university — learning, discovery and engagement — while growing its standing as the most consequential public university in America via four strategic initiatives: the comprehensive urban expansion in Indianapolis, the Mitch Daniels School of Business, Purdue Computes and One Health; and

WHEREAS, Kevin served on the Vice Provost for Student Life Student Advisory Board; and

WHEREAS, Kevin was president of the Interfraternity Council and the Chi Chapter of the Kappa Sigma Fraternity; and

WHEREAS, Kevin was treasurer of Purdue's Barbara Cook Chapter of Mortar Board, a Boiler Gold Rush team supervisor and Old Masters host, and an Educational Ambassador for the Center for Advocacy, Response and Education (CARE); and

WHEREAS, Kevin was selected as a Department of Defense National Defense Science and Engineering Graduate fellow, a prestigious and highly competitive three-year fellowship; and

WHEREAS, Kevin is a direct-to-PhD student in mechanical engineering who has served as a graduate research assistant in the Purdue Experimental Turbine Aerothermal Laboratory at Maurice J. Zucrow Laboratories; and

WHEREAS, Kevin in his own right is engaged in cutting-edge research in the area of supersonic internal flows and testing new designs for jet engine turbines, with four research journal publications to his name working under advisor and professor Guillermo Paniagua; and

WHEREAS, Kevin worked as a Starship operations engineering intern at SpaceX in Texas; and

WHEREAS, Kevin is a native of Great Falls, Montana, who earned a bachelor's degree in mechanical engineering from Purdue in 2022 and was a student responder for one of the Winter 2022 Commencement ceremonies;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

1. That the Trustees recognize the positive impact of Kevin Boes' tenure as the student trustee: and

- 2. That enormous gratitude and appreciation are expressed to Kevin for his loyalty and service to Purdue University; and
- 3. That Kevin is to be congratulated and thanked for his tremendous contributions to our *University*; and
- 4. That his achievements are part of the great, permanent history of Purdue and will never be forgotten; and
- 5. That this resolution be spread upon the minutes of the Trustees as part of the permanent record of the University for all to witness.

Kevin shared the following: I am honored to have served as Purdue's 25th student trustee, a role with a proud tradition and a rigorous selection process. As we approach the 50th anniversary of the student trustee position, it's not only a moment to reflect on its history, but to celebrate the lasting impact student trustees have had on this university.

My own Purdue journey began when I visited campus for my brother's graduation. I still remember being inspired by President Mitch Daniels' remarks that day. That experience stuck with me and ultimately led me to choose Purdue. I've never looked back. Now, as I wrap up what I jokingly call my "19th grade," I can say that Purdue's culture and values have aligned perfectly with my own, which is why I chose to stay for graduate school. Looking back, I'd like to share three reflections: **Gratitude** – I am deeply thankful to the Board. It has been a privilege to learn from such accomplished, principled leaders. Your example has shaped how I think about leadership and service, and it will continue to guide me in the years ahead. Student **Engagement** – I made the intentional choice to live in university housing as a graduate student, so I could stay connected to the student experience. That decision helped me bring student voices directly to the Board and gave even more meaning to my role. Optimism for the Future - Growing up in Great Falls, Montana, I know firsthand how transformative Purdue can be for students from all backgrounds. I am proud to be part of Indiana's "brain gain," and I am excited to stay here and contribute to the state's continued progress. To everyone who has been part of this journey, thank you. Though my term as student trustee is ending, I will still be around... and I will always be cheering for Purdue.

Chairman Lehman noted two more Resolutions of Appreciation needing approval for individuals who were unable to attend in person. One is for David Reingold, former Dean of the College of Liberal Arts and Senior Vice President. He noted that Mr. Reingold did an outstanding job, noting that while many STEM-focused universities saw their liberal arts programs decline, he took the opposite approach, using Purdue's STEM strength to elevate the College of Liberal Arts. Through initiatives like Cornerstone and Degree in three, Mr. Reingold raised the college to new heights.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to ratify the Resolution of Appreciation for David Reingold. A copy of the Resolution was filed with the minutes.

WHEREAS, David Reingold joined Purdue University in 2015 and, for the ensuing decade, contributed in many significant ways as the Justin S. Morrill Dean of the College of Liberal Arts, senior vice president for policy planning and professor in the Department of Sociology; and

WHEREAS, as dean of the College of Liberal Arts, David led initiatives including the launch of Cornerstone Integrated Liberal Arts, a national model for reimagining general education; Degree Plus, which allows students to earn a Bachelor of Arts degree along with a Bachelor of Science degree in four years; the first Degree in 3 program; and Empowering Excellence, a broad program to support faculty research; and

WHEREAS, David's leadership distinguished the College of Liberal Arts in key strategic areas, from general education to disciplines such as history and philosophy, which directly complement, reinforce and advance Purdue's STEM strengths; and

WHEREAS, David led a Lilly Endowment grant (Leading Ethically in the Age of AI and Big Data), which resulted in the creation of two AI majors at Purdue — a BA in AI from the Department of Philosophy, College of Liberal Arts, and a BS in AI from the Department of Computer Science, College of Science; and

WHEREAS, to upgrade graduate education, David led a rightsizing effort resulting in significantly more competitive stipends; an increase in the number of students on research assistantships; a new, highly competitive Dean's Graduate Fellowship; and the creation of PROMISE, an internal grant program for graduate student research; and

WHEREAS, as senior vice president, David was responsible for coordinating Purdue's footprint in the nation's capital through the Purdue@DC initiative and advancing the university's freedom of expression and freedom of inquiry efforts, along with its systemwide civics literacy graduation requirement and critical thinking initiatives across the curriculum; and

WHEREAS, since its adoption for fall 2021, all graduating students who needed to fulfill the civics literacy requirement have done so — supporting Purdue's land-grant mission of ensuring our graduates are well prepared to contribute as leaders in their careers and their communities and are good citizens prepared to self-govern; and

WHEREAS, David was a renowned professor whose primary teaching and research areas include urban poverty, economic development, social welfare policy, low-income housing policy, civil society and government performance; and

WHEREAS, David's research has appeared in the Journal of Policy Analysis and Management, Public Administration Review, Social Service Review, Urban Studies, the Journal of Urban Affairs, and Housing Studies, among other leading social science journals; and

WHEREAS, David was a founding co-director of the Krach Institute for Tech Diplomacy at Purdue and serves as commissioner of the Indiana Commission on Community Service and Volunteerism, for which he is a past chair; and

WHEREAS, David's public service experience includes serving three years in Washington, D.C., as director of research and policy development at the U.S. Corporation for National and Community Service and serving as a member of the White House Task Force for Disadvantaged Youth and chair of the task force's research committee;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

- 1. That the Trustees recognize the positive impact of David Reingold's tenure as the Justin S. Morrill Dean of the College of Liberal Arts, senior vice president for policy planning and professor in the Department of Sociology; and
- 2. That enormous gratitude and appreciation are expressed to David for his loyalty and service to Purdue University; and
- 3. That David is to be congratulated and thanked for his tremendous contributions to our *University*; and
- 4. That his achievements are part of the great, permanent history of Purdue and will never be forgotten; and
- 5. That this resolution be spread upon the minutes of the Trustees as part of the permanent record of the University for all to witness.

In closing Chairman noted one final Resolution of Appreciation for Debbie Hohlt. Ms. Hohlt represented Purdue for several years at the federal government level. General Counsel Steve Schultz stated that she had a magical power to calm everybody down and shared she had great communication skills, networking ability along with her personal integrity and liability. He shared she was able to connect Purdue to decision makers and thought leaders in the nation's capital that furthered our ability to advance the land grant mission.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to ratify the Resolution of Appreciation for Debbie Hohlt. A copy of the Resolution was filed with the minutes.

WHEREAS, Debbie Hohlt represented Purdue University in its federal government relations efforts under Presidents Mitch Daniels and Mung Chiang from 2013-25; and

WHEREAS, through her tireless efforts to understand and master key policy issues affecting the university and its students — not to mention strong communication skills, networking ability and personal integrity — Debbie consistently connected Purdue with decision-makers and thought leaders in ways that furthered Purdue's ability to advance its land-grant mission; and

WHEREAS, Debbie was responsible for establishing Purdue's federal relations office in Washington, D.C., under President Daniels, playing an essential role in communicating to policymakers the university's commitment to affordability, accessibility and innovation — thus aiding Purdue's emergence as a model of "higher education at the highest proven value"; and

WHEREAS, Debbie helped shape the effort to launch the Back a Boiler program, working with Purdue Research Foundation and policy experts to take the concept of income share agreements from a policy idea proposed by President Daniels on Capitol Hill to a new way for students and their families to pay for a Purdue education; and

WHEREAS, Debbie helped chart the course of obtaining regulatory support for Purdue's acquisition of Kaplan University and subsequent launch of Purdue Global; and

WHEREAS, Debbie helped Purdue navigate COVID-19 by monitoring key federal legislative and regulatory developments that affected the university's ability to reopen and remain operational throughout the pandemic; and

WHEREAS, Debbie brought great support to bear through her team, including Jordan Wicker and Annie Bartlett; and

WHEREAS, as reflection of her dedication to service, Debbie graciously supported Purdue in its transition to a new federal relations team after announcing her retirement; and

WHEREAS, Debbie's career has also been marked by distinguished service to Indiana, having served as the federal relations liaison for state government under the administrations of both Governors Mitch Daniels and Eric Holcomb;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

- 1. That the Trustees recognize the positive impact of Debbie Hohlt's work on behalf of Purdue University in our nation's capital; and
- 2. That enormous gratitude and appreciation are expressed to Debbie for her loyalty and service to Purdue University; and
- 3. That Debbie is to be congratulated and thanked for her tremendous contributions to our University; and
- 4. That her achievements are part of the great, permanent history of Purdue and will never be forgotten; and
- 5. That this resolution be spread upon the minutes of the Trustees as part of the permanent record of the University for all to witness.

VII. ADJOURNMENT

By consent, the meeting adjourned at 11:49 a.m.